

# Quality and Safety Series

SWOT Analysis/Matrix

(Strengths, Weaknesses, Opportunities, Threats)

# OBJECTIVES

- Define a SWOT analysis.
- Identify the components of a SWOT analysis.
- Discuss the uses and benefits of a SWOT analysis.



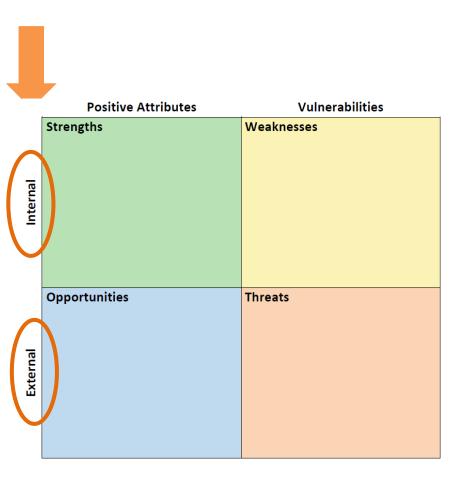
## What Is a SWOT Analysis?

- Is constructed in a matrix format.
- Is used to organize and evaluate the strategic position of an organization or project.
- Optimizes what you do well.
- Identifies your vulnerabilities.
- Can be both objective and subjective.
- Reduces chance of failure.
- Helps to focus activities.
- Is best completed in a group setting.





### Internal Versus External



#### Internal

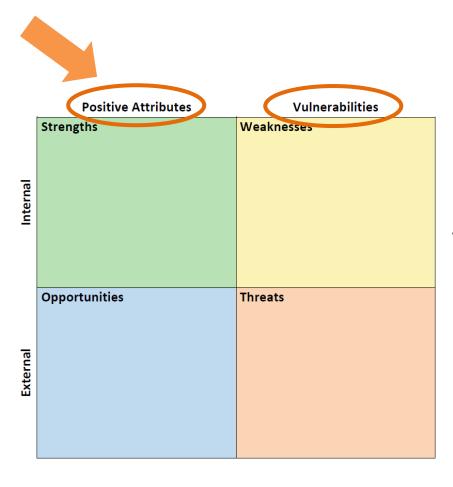
- Resources and capabilities within your organization.
- What you do well.
- What the barriers or risks are.

#### External

- Factors that have an impact on your project.
- Can be outside of your organization or outside of the project area (e.g., ancillary services impact on a nursing unit-based project).



## Positive Attributes Versus Vulnerabilities



#### Positive Attributes

- Internal strengths that will support your project.
- External opportunities that you can leverage.

#### **Vulnerabilities**

- Internal weaknesses and barriers.
- External threats that could jeopardize the success of your project.



## Strengths: Internal Positive Attributes

- What advantages do you have?
- What do you do well?
- What relevant resources do you have?
- What do others see as your strengths?
- Consider:
  - Staff expertise
  - Leadership support
  - Engaged front-line staff
  - Financial advantages—cost savings
  - Location or market share





#### Weaknesses: Internal Vulnerabilities

- What could you improve?
- What are the barriers to your project?
- What are the root causes of past failed projects?
- Consider:
  - Lack of resources
    (time, money, people, supplies)
  - Lack of leadership or provider buy-in
  - Staff push-back





## Opportunities: External Positive Attributes

- What are the industry trends?
- Are there best practices/evidence-based practices to support your project?
- Are there regulatory factors that support the need for your project?
- Consider:
  - Partnerships and collaboration
  - Financial opportunities/grants





#### Threats: External Vulnerabilities

- What obstacles do you face?
- What is your competition doing?
- Are there pending regulatory changes that could impact your project?
- Does your organization have financial problems?
- Consider:
  - Strong marketing from competitor(s)
  - Potential loss of key provider(s)
  - Leadership turn-over







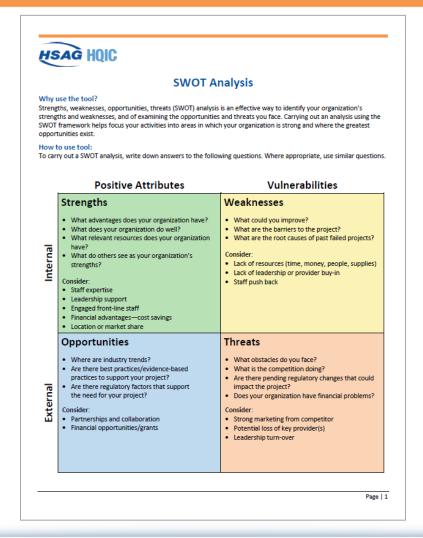
## Analyzing the Results



- Are your strengths and opportunities substantial enough to support your project?
- Are you able to mitigate weaknesses and threats?
- Do you need to complete work on barriers before you take on the project?
- Develop your strategies.
- Prioritize the strategies.
- Create your action plan.



## **SWOT Analysis Example**





## **Key Take-Aways**

• SWOT analysis is an important tool to identify external and internal strengths and weaknesses.

 SWOT helps you identify barriers and challenges that should be addressed prior to beginning a project.

 SWOT analysis allows you to optimize strengths and opportunities to improve the success of your project.





## Thank you!

Questions: hospitalquality@hsag.com

This material was prepared by Health Services Advisory Group (HSAG), a Hospital Quality Improvement Contractor (HQIC) under contract with the Centers for Medicare & Medicaid Services (CMS), an agency of the U.S. Department of Health and Human Services (HHS). Views expressed in this document do not necessarily reflect the official views or policy of CMS or HHS, and any reference to a specific product or entity herein does not constitute endorsement of that product or entity by CMS or HHS. Publication No. CA-HQIC-QI-08092021-02